# ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF KING STREET COMPANY INC., THE KING STREET HOSPITALITY GROUP INC., BONTA TRADING CO. INC., 2268218 ONTARIO INC., 1733667 ONTARIO LIMITED, THE KING STREET FOOD COMPANY INC., THE KING STREET RESTAURANT COMPANY INC., 2112047 ONTARIO LTD., JI YORKDALE INC., JI SQUARE ONE INC., 1771669 ONTARIO INC., CXBO INC., 2608765 ONTARIO INC., 2272224 ONTARIO INC., 2327729 ONTARIO INC., 2577053 ONTARIO INC., 2584858 ONTARIO INC., 2621298 ONTARIO INC., 2641784 ONTARIO INC., and 2656966 ONTARIO INC.

**Applicants** 

PRE-FILING REPORT OF THE PROPOSED MONITOR MNP LTD.

**NOVEMBER 6, 2020** 

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## **Exhibits**

Exhibit "A" — Cash Flow Forecast for the 13-Week Period Ending February 7, 2021

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Exhibit "D" — Analysis of Approved DIP provisions

### INTRODUCTION

- 1. MNP Ltd. ("MNP" or the "Proposed Monitor") understands that the Applicants (the "KSF Group" or the "Companies" or the "Applicants") intend to bring an application before the Ontario Superior Court of Justice (Commercial List) (the "Court") seeking certain relief (the "Initial Order") under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "CCAA") granting, among other things, a stay of proceedings for not more than ten (10) days from the Initial Order (the "Stay Period") and appointing MNP as Monitor. The proceedings to be commenced by the Companies under the CCAA will be referred to hereinafter as the "CCAA Proceedings".
- 2. This report (the "**Pre-Filing Report**") has been prepared by the Proposed Monitor prior to and in contemplation of its appointment as Monitor in the CCAA Proceedings to provide information to the Court for its consideration on the Companies' initial hearing seeking protection pursuant to the CCAA.

### **PURPOSE**

- 3. The purpose of the Pre-Filing Report is to provide information to the Court regarding the following:
  - (a) MNP's qualifications to act as Monitor (if appointed);
  - (b) General background to the proposed CCAA Proceedings and the KSF Group;
  - (c) The Companies' 13-week cash flow forecast;
  - (d) The proposed funding of the CCAA Proceedings pursuant to a debtor-in-possession ("**DIP**") financing facility (the "**DIP Facility**") in the maximum principal amount of \$1.2 MM to be made available to the Companies by Third Eye Capital (the "**Agent**"),

in its capacity as the administrative agent for and on behalf of certain lenders (collectively, referred to as the "Lenders" or the "DIP Lender", as usage dictates), pursuant to a DIP term sheet to be executed on or about November 6, 2020 (the "DIP Term Sheet");

- (e) Interim financing to be provided of up to \$100,000 (the "**Initial Advance**") pursuant to the DIP Term Sheet and the DIP Lender's Charge (as defined herein);
- (f) The proposed Initial Order, including the proposed Court-ordered charges; and
- (g) The Proposed Monitor's observations and recommendations concerning the foregoing.

### TERMS OF REFERENCE

- 4. In preparing this Pre-Filing Report, MNP has necessarily relied upon the Tsebelis Affidavit (defined below), the unaudited financial statements and other information supplied, and representations made, by certain management of the Applicants ("Management"), the Lenders and third-party sources (collectively, the "Information"). Except as specifically noted in this Report, MNP has not conducted an audit or otherwise attempted to verify the accuracy or completeness of the Information in a manner that would comply with Generally Accepted Assurance Standards pursuant to the Chartered Professional Accountants of Canada Handbook. Accordingly, MNP expresses no opinion and does not provide any other form of assurance on or relating to the accuracy of the Information contained in this Pre-Filing Report, or otherwise used to prepare this Report.
- 5. MNP also bases its report on the Companies' cash flow projections and underlying assumptions and notes that its review and commentary thereon were performed in accordance with the requirements set out in the Canadian Association of Insolvency and Restructuring

Professionals' Standards of Professional Practice No. 9 (Cash Flow Statement) (the "Professional Standards"). Certain of the information referred to in this Report consists of financial forecasts and/or projections. An examination or review of financial forecasts and projections and procedures, in accordance with standards set by the Chartered Professional Accountants of Canada, has not been performed. Future oriented financial information referred to in this Report was prepared based on estimates and assumptions provided by Management. Readers are cautioned that since financial forecasts and/or projections are based upon assumptions about future events and conditions that are not ascertainable, actual results will vary from the projections, and On March 17, 2020, the Province of Ontario such variations could be material. declared a state of emergency due to the COVID-19 pandemic. The effect of this declaration along with other federal, provincial and municipal actions regarding the COVID-19 pandemic on the Companies' businesses and the economy in general has yet to be fully determined. In developing the cash flow projections, Management has reflected its current view of the potential impact of the COVID-19 pandemic on its cash flow. However, the ongoing uncertainty and instability caused by the COVID-19 pandemic and various government regulatory actions in response thereto, may cause actual results to differ from the projected amounts and these variations may be material.

- 6. Capitalized terms not defined in this Report are used as defined in the affidavit of Peter Tsebelis sworn November 6, 2019 (the "Tsebelis Affidavit") filed in support of the Applicants' application for relief under the CCAA.
- 7. This Pre-Filing report should be read in conjunction with the Tsebelis Affidavit.

8. Unless otherwise stated, all monetary amounts contained in this Pre-Filing Report are expressed in Canadian dollars.

### GENERAL BACKGROUND TO THE PROPOSED CCAA PROCEEDINGS

- 9. As set out in the Tsebelis Affidavit, each of the Applicants is a private corporation incorporated under the laws of Ontario. The KSF Group, as a hospitality group, owns, develops and operates high end restaurants as well as a gourmet chocolate retail and wholesale business in the Greater Toronto Area. Prior to the onset of the COVID-19 pandemic, the KSF Group operated eight (8) restaurants under the following brands: *Jacobs & Co, Buca, Bar Buca, La Banane, CXBO* and *Jamie's Italian*.
- 10. The KSF Group also had entered into leases to open a further eight (8) restaurants that are at various stages of completion.
- 11. A corporate chart of the Companies is attached as Exhibit "B" to the Tsebelis Affidavit.
- 12. The Lenders, as the KSF Group's senior secured creditors, are owed approximately \$34,943,689 under the General Credit Agreement and the LB Credit Agreement (as such terms are defined in the Tesbelis Affidavit). Should the Court appoint MNP as Monitor, a security opinion will be obtained in respect of the security granted in favour of the Agent on behalf of the Lenders.

### Causes of the KSF Group's Financial Difficulties and Insolvency

- 13. As reported in the Tsebelis Affidavit, the KSF Group is insolvent. Management has advised that the Companies' financial difficulties and insolvency are attributable to:
  - (a) The significant impact of the COVID-19 pandemic on the KSF Group's business, including the restrictions imposed by governments directly on restaurants, contributing

to a 98% decrease in year over year sales for the period from April to September 2020; and

(b) The *Jamie's Italian* locations at Yorkdale Mall and Square One Shopping Centre had insufficient revenues to make the restaurants profitable given its high fixed operating and start-up costs.

The Proposed Monitor has not independently verified the causes of the KSF Group's insolvency.

- 14. As noted in the Tsebelis Affidavit, the primary purpose of the CCAA Proceedings is to provide the Companies with an opportunity to: (i) continue to operate its takeout and delivery business during the duration of the COVID-19 pandemic restrictions in order to maintain the value of its brands and preserve its various liquor licenses; (ii) stabilize the business operations to enable the KSF Group the opportunity to develop a strategy for the reopening of locations when the government restrictions are lifted or the COVID-19 pandemic situation subsides; and (iii) develop and oversee an orderly restructuring of its business that will allow its brands to continue to thrive by way of a right-sizing of its balance sheet and the implementation of a sale and investment solicitation process (the "SISP"). The stay of proceedings is necessary to maintain the stability and value of the KSF Group's business while such actions are undertaken.
- 15. The Proposed Monitor understands that the following relief will be sought via a future motion (the "Comeback Motion"), which is anticipated to take place no later than November 16, 2020:
  - (a) An extension of the Stay Period;
  - (b) Further borrowings under the DIP Facility; and

(c) The approval of the SISP.

The Pre-Filing Report contains limited information in respect of each of the items above.

16. Additional information in respect of the Companies, including its assets and liabilities, is set out in the Tsebelis Affidavit. MNP has not repeated such details in this Report.

### CASH FLOW FORECAST FOR THE PERIOD ENDING FEBRUARY 7, 2021

- 17. The Companies, with the assistance of the Proposed Monitor, have prepared the cash flow forecast for the KSF Group (the "Cash Flow Forecast") for the 13-week period ending February 7, 2021 (the "Cash Flow Period"). The Cash Flow Forecast has been prepared by Management using the probable and hypothetical assumptions set out in the notes.
- 18. A copy of the Cash Flow Forecast is attached hereto as **Exhibit "A".**
- 19. The Cash Flow Forecast was prepared on the assumption that the KSF Group's business continues to operate strictly as a takeout and delivery business with limited staff operated out of two (2) of its locations: (i) Jacobs & Co Steakhouse; and (ii) Buca St Clair. The KSF Group recognizes that these limited operations will not generate sufficient revenues to cover expenses. These operations have largely been kept in place to maintain brand awareness, particularly during the upcoming holiday season, and to maintain limited employment.
- 20. Recognizing the need to meet its ongoing operational expenses, the Cash Flow Forecast is built on the assumptions that the KSF Group's cash requirements are supported by:
  - (a) The availability of funds from the DIP Facility, including the Initial Advance;
  - (b) The Canada Emergency Wage Subsidy; and
  - (c) The Canadian Emergency Rent Subsidy.
- 21. The Proposed Monitor notes the following with respect to the Cash Flow Forecast:

- (a) The Companies' current cash resources are approximately \$93,106;
- (b) The Cash Flow Forecast anticipates a draw on the DIP Facility of approximately \$1,200,000 during the Cash Flow Period, including the Initial Advance during the Stay Period. At the Comeback Motion, the Companies intends to seek Court approval for the authority to draw on the balance of the DIP Facility;
- (c) In addition, the Companies expects to pay the Administrative Professionals (as defined below) estimated fees of \$757,100 during the Cash Flow Period, of which \$192,100 is estimated to be paid during the Stay Period.
- 22. Management's Representation Letter regarding the Cash Flow Forecast and the Proposed Monitor's Prescribed Report to the Court regarding the adequacy of the Cash Flow Forecast is attached hereto as **Exhibits "B"** and "C", respectively.
- 23. The Proposed Monitor has reviewed the Cash Flow Forecast to the standard required of a Court-Appointed Monitor by section 23(1)(b) of the CCAA and in accordance with the Professional Standards. Based on the Professional Standards, the Proposed Monitor's review of the Cash Flow Forecast consisted of enquiries, analytical procedures and discussions related to information supplied to us by Management. Since hypothetical assumptions need not be supported, the procedures with respect to those assumptions were limited to evaluating whether they were consistent with the purpose of the forecast. The Proposed Monitor has also reviewed the support provided by Management for the probable assumptions and the preparation and presentation of the forecast.
- 24. Based on our review, nothing has come to our attention that causes us to believe that, in all material respects:
  - (a) The hypothetical assumptions are not consistent with the purpose of the forecast;

- (b) As at the date of the Pre-Filing Report, the probable assumptions developed by Management are not suitably supported and consistent with the plans of the Companies or do not provide a reasonable basis for the forecast, given the hypothetical assumptions; and
- (c) The Cash Flow Forecast does not reflect the probable and hypothetical assumptions.
- 25. The Cash Flow Forecast constitutes the basis for funding under the DIP Facility.
- 26. As the COVID-19 situation evolves, the restrictions placed on, and the various forms of government relief available to restaurant businesses, such as the KSF Group, are also changing. The KSF Group is actively reviewing its reopening strategy in view of the framework unveiled by the Ontario Government on November 3, 2020 for the City of Toronto. The Cash Flow Forecast may be revised before the Comeback Motion to consider, among other things, the KSF Group's reopening strategy.

### **Debtor-in-Possession Financing**

- 27. The terms of the DIP Facility are detailed in the DIP Term Sheet, a copy of which is attached as Exhibit "K" to the Tsebelis Affidavit. A summary of the salient terms is also included as part of the Tsebelis Affidavit.
- 28. MNP has considered the factors set out in Section 11.2 of the CCAA with respect to the granting of a Court order approving the Initial Advance and recommends the Court approve the Initial Advance for the following reasons:
  - a) MNP understands that the DIP Lenders are not willing to provide the required interim financing other than on the terms and conditions set out in the DIP Term Sheet, including the requirement for the KSF Group to obtain approval from the

- Court of a SISP on terms acceptable to the DIP Lenders on or before November 16, 2020 (or such later date as may be agreed by the DIP Lenders);
- b) The KSF Group is of the view that the CCAA Proceedings provide the best option for implementing and successfully completing a SISP, the development of which is being finalized by the Companies, in consultation with the DIP Lenders and with the assistance of the Monitor, and addressing the other operational and financial issues impacting the KSF Group. The Proposed Monitor believes that approval of the Initial Advance is in the best interests of the Companies' stakeholders and will preserve and enhance the prospects of maximizing value in the circumstances;
- c) Without the DIP Facility, the Companies will be unable to fund its business and carry out its restructuring, which would have an adverse impact on the brand image and continuity and its value. Accordingly, absent funding under the DIP Facility, the operations of the Companies may be discontinued;
- d) MNP compared the terms of the DIP Facility to other DIP facilities approved by

  Canadian courts in CCAA proceedings between December 1, 2017 and October 28,

  2020.¹ The comparison is attached as **Exhibit "D"**. Based on MNP's analysis, the

  cost of the proposed DIP Facility is consistent with other recent DIP financings

  approved by this and other Canadian courts and provides financing on reasonable

  economic terms in the circumstances;
- e) Substantially all of the other DIP facilities approved by Canadian courts provide a corresponding super-priority DIP charge over all other creditors; and

<sup>&</sup>lt;sup>1</sup> *Insolvency Insider*, Document Library, Approved Debtor-in-Possession Financing Facilities for Canadian Debtors Current as at October 28, 2020.

- f) MNP does not believe that creditors will be prejudiced from approval of the DIP Facility. To the contrary, they will benefit from it as it will allow the business to continue to operate under the supervision of current management and the time required to develop, implement and undertake the SISP, which will enhance value versus the alternative, which is the discontinuation of operations and the potential liquidation of its assets.
- 29. Based on the foregoing, MNP believes that the terms of the DIP Facility are reasonable in the circumstances and that the Initial Advance provides the Companies with the interim working capital it requires to continue its limited operations.

### PROPOSED INITIAL CCAA ORDER SOUGHT

- 30. The relief requested by the Companies includes, *inter alia*:
  - (a) the granting of the Stay Period;
  - (b) the appointment of MNP as Monitor;
  - (c) the authorization of the DIP Facility for the KSF Group and approval of the Initial Advance;
  - (d) the granting of various charges over the assets of the KSF Group, including to secure the indemnity in favour of the directors and officers and the professional fees and disbursements necessary to undertake proceedings under the CCAA Proceedings.

Such relief will provide the Companies with the time and protection they require to undertake a restructuring of their business for the benefit of their stakeholders, including the development of the SISP.

31. MNP has reviewed the Initial Order and provides comments and observations on certain provisions below. It is noted that matters relating to the DIP Facility are addressed to in the previous section of the Report.

### MNP'S QUALIFICATION TO ACT AS MONITOR

- 32. The proposed Initial Order contemplates that MNP will be appointed as Monitor of the Companies in the CCAA Proceedings.
- 33. MNP is a trustee within the meaning of subsection 2(1) of the *Bankruptcy and Insolvency Act* (Canada) (the "BIA").
- 34. MNP is not subject to any of the restrictions on who may be appointed as Monitor set out in section 11.7(2) of the CCAA. Those restrictions stipulate that without the permission of the Court and on any conditions that the Court may impose, no trustee may be appointed as monitor in relation to a company if, among other things, the trustee is or, at any time during the two (2) preceding years, was the auditor or accountant of the company. In addressing this two-year period, the Canadian Association of Insolvency and Restructuring Professional's Rules of Professional Conduct specify that "the two-year period commences at the date of the last audit report or the last review engagement report".
- 35. MNP is related to MNP LLP, which had until 2017 acted as the KSF Group's accountant. MNP LLP was first engaged by KSF Group in 2016 and last issued a Review Engagement Report on or around August 1, 2017, in respect of the KSF Group's consolidated financial statement for the fiscal year ending in January 31, 2016. The KSF Group's financial statements have not been subject to an audit or review by MNP LLP since. Notwithstanding

that MNP LLP has not acted as an auditor or accountant in the preceding two (2) years, MNP LLP has also provided the following financial advisory services to the KSF Group:

- (a) Performed field work in respect of the consolidated financial statements for the fiscal year ending January 31, 2017, but did not provide a Review Engagement Report or otherwise have involvement with these financial statements because Management could not conclude on the impairment to the intangible assets related to the *Jamie's Italian* venues;
- (b) Commenced work in respect of 2018 and 2019 consolidated financial statements, but suspended services to the KSF Group in August 2019;
- (c) Prepared the corporate tax returns for certain of the Applicants for the fiscal years ending 2016-2019;
- (d) In 2018 and 2019, assisted the KSF Group while it was undergoing HST and income audits conducted by Canada Revenue Agency; and
- (e) In 2018 and 2019, provided consulting services relating to (i) the KSF Group's tax reorganization activities in order to utilize losses within the KSF Group; and (ii) with a potential rationalization of the corporate structure.
- 36. MNP LLP is unpaid to the extent of approximately \$88,456 in respect of the foregoing services but given the current financial position of the Companies' considers this amount as being uncollectable.
- 37. MNP became involved with the Applicants in August 2020 through the Lenders and has since been engaged in discussions with representatives of the KSF Group and the Lenders to prepare for a potential CCAA filing. In preparation for its potential appointment as Monitor, MNP has spent time with Management reviewing and familiarizing itself with the Companies' issues, its financial affairs and the concerns and interests of the

Companies' various stakeholders. MNP has reviewed certain of the Companies' books and records, all of which appear to have been made fully available to MNP, as necessary, in order to obtain a sufficient level of understanding of the Companies' business, including its operations, assets and obligations. This mandate also included consultation with the KSF Group's legal advisors and MNP's independent legal advisors. MNP is, therefore, in a position to immediately assist the Companies in their CCAA proceedings.

- 38. Concurrently, on August 18, 2020, MNP LLP was retained by the Lenders to assist the Lenders with an understanding of the use of funds (the "Cash Use Investigation") within the KSF Group for the period October 1, 2019 to March 31, 2020.
- 39. The KSF Group and the Lenders are of the view that MNP's familiarity with the KSF Group's financial records and general business model, including the Cash Use Investigation, should create cost efficiencies during the CCAA Proceedings.
- 40. MNP is an independent national professional services firm providing among other things, bankruptcy, insolvency and restructuring services. The senior MNP professional personnel with carriage of this matter include experienced insolvency and restructuring practitioners who are Chartered Professional Accountants, Chartered Insolvency and Restructuring Professionals and Licensed Insolvency Trustees in Canada, all of whom have acted in CCAA or BIA matters of a similar nature, business type and scale in Canada.
- 41. MNP has consented to act as Monitor of the Applicants should the Court grant the KSF Group's request to commence the CCAA Proceedings.
- 42. The Proposed Monitor has retained Miller Thomson LLP to act as its independent legal counsel.

### **Proposed Court Ordered Charges Over KSF Group's Assets**

### Administration Charge

- 43. In order to protect the fees and expenses of the Administrative Professionals (as defined herein), the KSF Group is proposing that the Monitor, counsel to the Monitor and the Companies' counsel (the "Administrative Professionals") be entitled to the benefit of a charge (the "Administration Charge") on all of the Companies' current and future assets, undertakings and properties of every nature and kind whatsoever, and wherever situate including all proceeds thereof (the "Property") in the amount of \$100,000 as security for their professional fees and disbursements incurred at the at their agreed upon hourly rates and charges of the Administrative Professionals, both before and after the making of this Order in respect of these proceedings.
- 44. The amount of the Administration Charge is the estimated amount of the monthly Administrative Professionals' fees.
- 45. The Administration Charge is reasonable and appropriate in the circumstances having regard to, among other things:
  - (a) Each of the professionals whose fees are to be secured by the Administration Charge has played and will continue to play a critical role in the KSF Group's restructuring;
  - (b) The Companies' intend to satisfy the fees and disbursements of the Administrative Professionals from its cash flows, which as noted previously and subject to Court approval, will include availability of the financing pursuant to the DIP Facility during the CCAA Proceedings. The Administration Charge is sought to protect the Administrative Professionals in the event that the restructuring is not successful or a sale as a going concern is not completed; and

(c) The complexity of these CCAA proceedings.

### Directors' Charge

- 46. The Cash Flow Forecast contemplates that post-CCAA obligations, including all statutorily required remittances will be paid in the ordinary course of business, subject to the Companies' obtaining interim financing. The directors and officers have requested protection from statutory claims and liabilities that may arise during the restructuring. Accordingly, the KSF Group is proposing that the KSF Group shall indemnify the KSF Group's directors and officers against all obligations and liabilities that they may incur as directors and officers of the Companies after the commencement of the within proceedings, except to the extent that the obligation or liability was incurred as a result of such director's or officer's gross negligence or willful misconduct. As security for this indemnity, it is proposed that the KSF Group's directors and officers be entitled to the benefit of a charge on the Property not to exceed an aggregate amount of \$70,000 (the "Directors' Charge").
- 47. The Directors' Charge is proposed to rank behind the Administration Charge and the DIP Lender's Charge (defined below). Based on information provided to the Proposed Monitor by the Companies, the Directors' Charge has been calculated with reference to exposure to potential unpaid wages, vacation pay, employee benefits and certain tax liabilities accruing during the CCAA Proceedings. The Proposed Monitor understands that the Companies do not have existing insurance coverage to protect the directors and officers liability insurance.
- 48. The Proposed Monitor is of the view that the Directors' Charge is reasonable and appropriate in the circumstances and supports the grant and quantum of the Directors' Charge.

### DIP Lender's Charge

- 49. It is proposed that the Companies' initially be authorized to borrow the Initial Advance from the DIP Lender in accordance with the terms of the DIP Facility. As security for the DIP Facility, it is proposed that the DIP Lender be entitled to the benefit of a charge (the "DIP Lender's Charge") on the Property, which DIP Lender's Charge shall not secure an obligation that exists before this Order is made. The DIP Lender's Charge is proposed to rank behind the Administration Charge but before the Directors' Charge.
- 50. As noted in paragraph 29, the Proposed Monitor is supportive of the approval of both the DIP Term Sheet and related DIP Lender's Charge currently limited to the Initial Advance.

## Priority of Charges Created by the Initial Order

- 51. The priorities of the Administration Charge, the Directors' Charge and the DIP Lender's Charge (the "Charges") are proposed to be as follows:
  - (a) First Administration Charge (to the maximum amount of \$100,000);
  - (b) Second DIP Lender's Charge to the extent of the Initial Advance; and
  - (c) Third the Directors' Charge (to the maximum amount of \$70,000).
- 52. In summary, MNP in its capacity as Proposed Monitor has reviewed the calculations that support the Administration Charge, the Directors' Charge and the DIP Lender's Charge and believes that the amounts are reasonable in the circumstances. The Charges will have priority over all other debts and obligations of the Companies (including under the General Credit Agreement and LB Credit Agreement) other than those parties who have not been notified of

the Companies' application. The Proposed Monitor notes that the quantum and priority ranking of all proposed charges is not objected to by the Lenders.

### PROPOSED MONITOR'S RECOMMENDATIONS

- 53. For the reasons set out above, the Proposed Monitor's recommendations are summarized below:
  - (a) The KSF Group is insolvent, and the Proposed Monitor considers the relief sought in the Initial Order to be reasonable, appropriate and necessary having regard to the current circumstances of the Applicants.
  - (b) The Proposed Monitor has concluded that the DIP Facility is required in order for the Companies to continue to operate, albeit on a limited basis, through the projected restructuring period, to pay the Administrative Expenses, and carry out the SISP.
  - (c) The Proposed Monitor supports the amounts and rankings of the Court-ordered charges and the financial thresholds proposed in the draft Initial Order, namely:
    - i. First Administration Charge (to the maximum amount of \$100,000);
    - ii. Second the DIP Lenders' Charge to the extent of the Initial Advance; and
    - iii. Third Directors' Charge (to the maximum amount of \$70,000).
- 54. In light of the above, the Proposed Monitor supports the Applicants' application for CCAA protection and respectfully recommends that the Court grant the Initial Order containing the relief requested by the Applicants.

All of which is respectfully submitted this 6<sup>th</sup> day of November 2020.

MNP Ltd., in its capacity as Proposed Monitor of the KSF Group, and not in its personal or corporate capacity

Per:

Sheldon Title, CPA, CA, CIRP, LIT

Senior Vice-President

# Exhibit "A"

Currency: CAD	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12	Week 13	Week 14	Total
Week beginning	02-Nov-20	09-Nov-20	16-Nov-20	23-Nov-20	30-Nov-20	07-Dec-20	14-Dec-20	21-Dec-20	28-Dec-20	04-Jan-21	11-Jan-21	18-Jan-21	25-Jan-21	01-Feb-21	
Receipts															
Collections from Delivery	23,000	23,000	28,000	28,000	38,000	49,500	49,500	49,500	44,500	33,000	33,000	33,000	33,000	33,000	498,000
Collections from Wholesale (HST exempt)	5,000	5,000	5,000	5,000	5,000	7,500	7,500	7,500	7,500	5,000	5,000	5,000	5,000	5,000	80,000
HST collected on delivery	2,990	2,990	3,640	3,640	4,940	6,435	6,435	6,435	5,785	4,290	4,290	4,290	4,290	4,290	64,740
Wage subsidy	97,994	-	-	-	-	104,598	-	-	-	105,898	-	-	-	-	308,490
Total receipts	128,984	30,990	36,640	36,640	47,940	168,033	63,435	63,435	57,785	148,188	42,290	42,290	42,290	42,290	951,230
Disbursements															
Payable to suppliers	10,425	10,425	12,225	12,225	15,450	20,663	20,663	20,663	18,988	13,775	13,775	13,775	13,775	13,775	210,600
Payroll (including taxes)	34,443	64,034	35,193	65,429	35,193	65,429	34,912	64,906	34,912	64,906	34,912	64,906	34,912	64,906	698,991
Rent (net of subsidies)	-	-	30,246	-	26,291	-	33,321	-	33,321	-	33,321	-	33,321	-	189,821
Insurance	20,822	-	-	-	20,822	-	-	-	20,822	-	-	-	20,822	-	83,290
Utilities	-	-	-	-	20,340	-	-	-	20,340	-	-	-	20,340	-	61,020
Merchant fees	4,500	-	-	-	9,097	-	-	-	12,540	-	-	-	-	8,577	34,713
Relocation expenses	-	-	5,650	-	-	-	-	-	-	-	-	-	-	-	5,650
Other operating expenses	-	-	-	-	30,826	-	-	-	30,826	-	-	-	30,826	-	92,479
Administrative expenses	-	96,050	96,050	50,850	41,810	41,810	41,810	70,060	70,060	70,060	42,940	43,505	47,460	44,635	757,100
HST Payments/ (refunds) to CRA	-	-	-	-	-	-	-	-	(20,880)	-	-	-	-	(15,853)	(36,733)
DIP Financing fees	-	12,000	-	-	-	-	-	-	-	-	-	-	-	24,000	36,000
Interest on DIP Financing	-	-	-	-	4,500	-	-	-	7,500	-	-	-	-	12,000	24,000
Total Disbursements	70,190	182,509	179,364	128,504	204,330	127,901	130,705	155,628	228,429	148,741	124,947	122,186	201,456	152,039	2,156,931
Opening cash balance	93,106	151,900	100,380	57,656	65,792	59,402	99,534	82,264	90,071	69,427	118,874	136,216	156,320	97,154	93,106
Net cash flow (receipts less disbursements)	58,794	(151,519)	(142,724)	(91,864)	(156,390)	40,132	(67,270)	(92,193)	(170,644)	(553)	(82,657)	(79,896)	(159,166)	(109,749)	(1,205,701)
DIP Financing	-	100,000	100,000	100,000	150,000	-	50,000	100,000	150,000	50,000	100,000	100,000	100,000	100,000	1,200,000
Closing cash balance	151,900	100,380	57,656	65,792	59,402	99,534	82,264	90,071	69,427	118,874	136,216	156,320	97,154	87,405	87,405

# Exhibit "B"

# ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

# IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, C. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF KING STREET COMPANY INC., THE KING STREET HOSPITALITY GROUP INC., BONTA TRADING CO. INC., 2268218 ONTARIO INC., 1733667 ONTARIO LIMITED, THE KING STREET FOOD COMPANY INC., THE KING STREET RESTAURANT COMPANY INC., 2112047 ONTARIO LTD., JI YORKDALE INC., JI SQUARE ONE INC., 1771669 ONTARIO INC., CXBO INC., 2608765 ONTARIO INC., 2272224 ONTARIO INC., 2327729 ONTARIO INC., 2577053 ONTARIO INC., 2584858 ONTARIO INC., 2621298 ONTARIO INC., 2641784 ONTARIO INC., and 2656966 ONTARIO INC.

## (THE "APPLICANTS")

# MANAGEMENT'S REPORT ON CASH FLOW STATEMENT (paragraph 10(2)(b) of the CCAA)

The Applicants (the "KSF Group" or the "Applicants") have developed the assumptions and prepared the attached Cash Flow Forecast as of the 5<sup>h</sup> day of November 2020 for the period November 2, 2020 to February 7, 2021 ("Cash Flow"). All such assumptions are disclosed in the Assumptions to the Cash Flow.

The hypothetical assumptions are reasonable and consistent with the purpose of the Cash Flow as described in Note 1 and 2 to the Cash Flow, and the probable assumptions are suitably supported and consistent with the plans of the Applicants and provide a reasonable basis for the Cash Flow. Since the Cash Flow is based on assumptions regarding future events, actual results will vary from the information presented and the variations may be material.

The Cash Flow has been prepared solely for the purpose outlined in Assumptions to the Cash Flow using a set of hypothetical and probable assumptions set out therein. Consequently, readers are cautioned that the Cash Flow may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 5<sup>th</sup> day of November 2020.

Peter Tsebelis

President

	OIP Financing	receipts less disbursements)			Total Dichursements 76	Interest on DIP Financing	DIP Financing fees	HS1 Payments/ (rerunds) to CKA	Administrative expenses	Other operating expenses	Relocation expenses			Ö	Kent (net of subsidies)	)S)		Total receipts 12		on delivery	le (HST exempt)		Receipts	Week beginning 02-N	
2000		58,794	93,106	0,170	70 100						•	4,500		20,822		34,443	10,425	128,984	97,994	2,990	5,000	23,000		02-Nov-20	Week 1
100 700	100,000	(151,519)	151,900	104,000	197 500		12,000		96,050			,	,			64,034	10,425	30,990		2,990	5,000	23,000		09-Nov-20	Week 2
אתא בת	100,000	(142,724)	100,380	1/2,000	170 364		1		96,050		5,650				30,246	35,193	12,225	36,640		3,640	5,000	28,000		16-Nov-20	Week 3
65 703	100,000	(91,864)	57,656	140,004	170 504		1		50,850							65,429	12,225	36,640		3,640	5,000	28,000		23-Nov-20	Week 4
50 402	150,000	(156,390)	65,792	404,330	204 220	4,500			41,810	30,826	•	9,097	20,340	20,822	26,291	35,193	15,450	47,940	1	4,940	5,000	38,000		30-Nov-20	Week 5
99 534		40,132	59,402	147,901	137001		,		41,810					•	•	65,429	20,663	168,033	104,598	6,435	7,500	49,500		07-Dec-20	Week 6
82 264	50,000	(67,270)	99,534	130,705	130 705				41,810	1			1	1	33,321	34,912	20,663	63,435	ı	6,435	7,500	49,500		14-Dec-20	Week 7
00 071	100,000	(92,193)	82,264	133,028	100 000		1	•	70,060	1			•		,	64,906	20,663	63,435		6,435	7,500	49,500		21-Dec-20	Week 8
70 107	150,000	(170,644)	90,071	228,429	200 100	7.500		(20,880)	70,060	30,826	•	12,540	20,340	20,822	33,321	34,912	18,988	57,785	ı	5,785	7,500	44,500		28-Dec-20	Week 9
119 974	50,000	(553)	69,427	148,741					70,060	1						64,906	13,775	148,188	105,898	4,290	5,000	33,000		04-Jan-21	Week 10
126 316	100,000	(82,657)	118,874	124,947					42,940		ı		•		33,321	34,912	13,775	42,290		4,290	5,000	33,000		11-Jan-21	Week 11
156 230	100,000	(79,896)	136,216	122,186					43,505					•		64,906	13,775	42,290		4,290	5,000	33,000		18-Jan-21	Week 12
07164	100.000	(159,166)	156,320	201,456			1		47,460	30,826			20,340	20,822	33,321	34,912	13,775	42,290		4,290	5,000	33.000		25-Jan-21	Week 13
204 40	100 000	(109,749)	97,154	152,039	12,000	12 000	24.000	(15,853)	44,635		•	8,577				64,906	13,775	42,290		4,290	5,000	33,000		01-Feb-21	Week 14

### Disclaimer

1) In preparing the Statement of Cash Flow Projections (the "Cash Flow Forecast"), KSF Group (the "KSF Group" or the "Companies") has relied upon unaudited financial information and has not attempted to further verify the accuracy or completeness of such information. Since the Cash Flow Forecast is based on assumptions about future events and conditions that are not ascertainable, actual results achieved during the period of the Cash Flow Forecast will vary from the Cash Flow Forecast, even if the assumptions materialize, and such variations may be material. There is no representation, warranty or other assurance that any of the estimates, forecasts or projections will be realized.

### Overview

2) The Cash Flow Forecast, covering the period November 2, 2020 to February 7, 2021 (the "Cash Flow Period") includes the receipts and disbursements of the Companies during the Cash Flow Period. The Companies, with the assistance of MNP Ltd., in its capacity as proposed Monitor under the CCAA Proceedings, have prepared the Cash Flow Forecast based primarily on estimated receipts and disbursements related to the CCAA Proceedings.

The Cash Flow Forecast of the Companies includes the following assumptions:

# **Hypothetical Assumptions**

1. In developing the Statement of Cash Flow Forecast, Management has reflected its current view of the potential impact of the COVID-19 pandemic on its cash flow. However, the ongoing uncertainty and instability caused by COVID-19 pandemic and various government regulatory actions may cause actual results to differ from the projected amounts and these variations may be material.

# **Probable Assumptions**

- 1. Sales are based on Management's best estimate and is dependent on provision of delivery and curb side pickup of food and beverage services during the Cash Flow Period from its selected chain of restaurants. A small percentage of revenue is also generated from wholesale business of selling frozen pizzas and lasagnas to various distributors. Collections are generally received within 3 business days from the digital payment processors.
- 2. The revenue projections are based on an average weekly sale for the 7-month period prior to the Cash Flow Period with an assumption of a 50% increase in sales for the month of December 2020. In addition, the Companies are currently servicing from two restaurants and plan to add two more restaurants for the month of December 2020 to take advantage of the festival season. The revenues considered are exclusive of tips.
- 3. Payables to suppliers represent purchase of raw food and beverage products and is based on a percentage of sales during the Cash Flow Period. Such payments are assumed to be

- consistent with the cost of goods sold in the 7-month period prior to the Cash Flow Period and are generally settled within 3 business days as per their recent past practice.
- 4. Payroll costs include wages payable to the employees at the Head Office and the restaurants, currently servicing or scheduled to service during the Cash Flow Period. Such payments are made in 3 tranches on every second Monday, Tuesday and Friday while the corresponding source deductions are paid on the 10<sup>th</sup> and 25<sup>th</sup> of every month. The Companies had received benefits of Canada Emergency Wage Subsidy ("CEWS") for the respective pay periods through September 2020. The Companies have assumed that it remains eligible to receive CEWS benefits during the Cash Flow Period. However, due to a revision in the parameters of the CEWS program and impending clarity on certain issues, the Companies have been conservative in their assumptions and considered a reduction in the percentage of subsidy based on the best information available.
- 5. The Companies plan to retain seven out of the eight restaurants while shutting down one of them by disclaiming the lease and have considered bi-weekly rent payments during the Cash Flow Period. The KSF Group had received benefits of Canada Emergency Commercial Rent Assistance ("CECRA") for the respective pay periods through September 2020 and based on the revised guidelines, they have been assumed that they will continue to receive the assistance during the Cash Flow Period.
- 6. Other expenses during the Cash Flow Period are assumed to be paid on a current basis at t he end of each month and include insurance expenses of \$83.3M, utilities of \$61M, merchant fees (including fees payable to Uber Eats) of \$34.7M among others such as IT services, uniform costs, cleaning, security, storage costs for equipment, employee health benefits, repairs and maintenance.
- 7. Administrative fees include charges for Companies' counsel, the Monitor's fees and expenses, including the fees and disbursements of the Monitor's independent legal counsel.
- 8. DIP Financing fees represents 3% fee payable to the DIP Lender in an amount equal to 1% of the maximum amount under the DIP facility from the initial loan amount and an additional 2% of the maximum amount on maturity. Interest on DIP Financing is payable at the end of every month at 12% per annum.
- 9. Other disbursements are based on Management's best estimates.
- 10. No provision for income taxes has been made.

Dated at Toro	ato, Ontario this 5 <sup>th</sup> day of November 2020.
Peter Tsebelis	
President	

# Exhibit "C"

# ONTARIO SUPERIOR COURT OF JUSTICE (COMMERCIAL LIST)

# IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF KING STREET COMPANY INC., THE KING STREET HOSPITALITY GROUP INC., BONTA TRADING CO. INC., 2268218 ONTARIO INC., 1733667 ONTARIO LIMITED, THE KING STREET FOOD COMPANY INC., THE KING STREET RESTAURANT COMPANY INC., 2112047 ONTARIO LTD., JI YORKDALE INC., JI SQUARE ONE INC., 1771669 ONTARIO INC., CXBO INC., 2608765 ONTARIO INC., 2272224 ONTARIO INC., 2327729 ONTARIO INC., 2577053 ONTARIO INC., 2584858 ONTARIO INC., 2621298 ONTARIO INC., 2641784 ONTARIO INC., and 2656966 ONTARIO INC.

(THE "APPLICANTS")

### MONITOR'S REPORT ON CASH FLOW STATEMENT

(paragraph 23(1)(b) of the CCAA)

### **NOVEMBER 5, 2020**

The attached Cash Flow Forecast of the Applicants (the "**KSF Group**" or the "**Applicants**") as at the 5th day of November 2020, consisting of a weekly projected cash flow statement for the period November 2, 2020 to February 7, 2021 ("**Cash Flow**") has been prepared by the management of the Applicants for the purpose described in the Disclaimer, using the probable and hypothetical assumptions set out in the Assumptions to the Cash Flow Forecast.

Our review consisted of inquiries, analytical procedures and discussion related to information supplied by the management, employees and the representatives of the Applicants. Since hypothetical assumptions need not be supported, our procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the Cash Flow. We have also

reviewed the support provided by management of the Applicants for the probable assumptions, and the preparation and presentation of the Cash Flow.

Based on our review, nothing has come to our attention that causes us to believe that, in all material respects:

- a) the hypothetical assumptions are not consistent with the purpose of the Cash Flow.
- b) as at the date of this report, the probable assumptions developed by management are not suitably supported and consistent with the plans of the Applicants or do not provide a reasonable basis for the Cash Flow, given the hypothetical assumptions; or
- c) the Cash Flow does not reflect the probable and hypothetical assumptions.

Since the Cash Flow is based on Assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, we express no assurance as to whether the Cash Flow will be achieved. We express no opinion or other forms of assurance with respect to the accuracy of any financial information presented in this report or relied upon in preparing this report.

The Cash Flow has been prepared solely for the purpose described in the Assumptions to the Cash Flow Forecast and readers are cautioned that it may not be appropriate for other purposes.

Dated at Toronto, this 5<sup>th</sup> day of November 2020.

# MNP LTD.

# IN ITS CAPACITY AS MONITOR OF THE KSF GROUP AND NOT IN ITS PERSONAL OR CORPORATE CAPACITY

Per:

Sheldon Title, CPA, CA, CIRP, LIT

Senior Vice-President

### **Disclaimer**

1) In preparing the Statement of Cash Flow Projections (the "Cash Flow Forecast"), KSF Group (the "KSF Group" or the "Companies") has relied upon unaudited financial information and has not attempted to further verify the accuracy or completeness of such information. Since the Cash Flow Forecast is based on assumptions about future events and conditions that are not ascertainable, actual results achieved during the period of the Cash Flow Forecast will vary from the Cash Flow Forecast, even if the assumptions materialize, and such variations may be material. There is no representation, warranty or other assurance that any of the estimates, forecasts or projections will be realized.

### Overview

2) The Cash Flow Forecast, covering the period November 2, 2020 to February 7, 2021 (the "Cash Flow Period") includes the receipts and disbursements of the Companies during the Cash Flow Period. The Companies, with the assistance of MNP Ltd., in its capacity as proposed Monitor under the CCAA Proceedings, have prepared the Cash Flow Forecast based primarily on estimated receipts and disbursements related to the CCAA Proceedings.

The Cash Flow Forecast of the Companies includes the following assumptions:

### **Hypothetical Assumptions**

1. In developing the Statement of Cash Flow Forecast, Management has reflected its current view of the potential impact of the COVID-19 pandemic on its cash flow. However, the ongoing uncertainty and instability caused by COVID-19 pandemic and various government regulatory actions may cause actual results to differ from the projected amounts and these variations may be material.

### **Probable Assumptions**

- 1. Sales are based on Management's best estimate and is dependent on provision of delivery and curb side pickup of food and beverage services during the Cash Flow Period from its selected chain of restaurants. A small percentage of revenue is also generated from wholesale business of selling frozen pizzas and lasagnas to various distributors. Collections are generally received within 3 business days from the digital payment processors.
- 2. The revenue projections are based on an average weekly sale for the 7-month period prior to the Cash Flow Period with an assumption of a 50% increase in sales for the month of December 2020. In addition, the Companies are currently servicing from two restaurants and plan to add two more restaurants for the month of December 2020 to take advantage of the festival season. The revenues considered are exclusive of tips.
- 3. Payables to suppliers represent purchase of raw food and beverage products and is based on a percentage of sales during the Cash Flow Period. Such payments are assumed to be

- consistent with the cost of goods sold in the 7-month period prior to the Cash Flow Period and are generally settled within 3 business days as per their recent past practice.
- 4. Payroll costs include wages payable to the employees at the Head Office and the restaurants, currently servicing or scheduled to service during the Cash Flow Period. Such payments are made in 3 tranches on every second Monday, Tuesday and Friday while the corresponding source deductions are paid on the 10<sup>th</sup> and 25<sup>th</sup> of every month. The Companies had received benefits of Canada Emergency Wage Subsidy ("CEWS") for the respective pay periods through September 2020. The Companies have assumed that it remains eligible to receive CEWS benefits during the Cash Flow Period. However, due to a revision in the parameters of the CEWS program and impending clarity on certain issues, the Companies have been conservative in their assumptions and considered a reduction in the percentage of subsidy based on the best information available.
- 5. The Companies plan to retain seven out of the eight restaurants while shutting down one of them by disclaiming the lease and have considered bi-weekly rent payments during the Cash Flow Period. The KSF Group had received benefits of Canada Emergency Commercial Rent Assistance ("CECRA") for the respective pay periods through September 2020 and based on the revised guidelines, they have been assumed that they will continue to receive the assistance during the Cash Flow Period.
- 6. Other expenses during the Cash Flow Period are assumed to be paid on a current basis at the end of each month and include insurance expenses of \$83.3M, utilities of \$61M, merchant fees (including fees payable to Uber Eats) of \$34.7M among others such as IT services, uniform costs, cleaning, security, storage costs for equipment, employee health benefits, repairs and maintenance.
- 7. Administrative fees include charges for Companies' counsel, the Monitor's fees and expenses, including the fees and disbursements of the Monitor's independent legal counsel.
- 8. DIP Financing fees represents 3% fee payable to the DIP Lender in an amount equal to 1% of the maximum amount under the DIP facility from the initial loan amount and an additional 2% of the maximum amount on maturity. Interest on DIP Financing is payable at the end of every month at 12% per annum.
- 9. Other disbursements are based on Management's best estimates.
- 10. No provision for income taxes has been made.

Dated at the City of Toronto in the Province of Ontario, this 5<sup>th</sup> day of November 2020.

# MNP LTD. IN ITS CAPACITY AS MONITOR OF THE KSF GROUP AND NOT IN ITS PERSONAL OR CORPORATE CAPACITY

Per:

Sheldon Title, CPA, CA, CIRP, LIT

Senior Vice-President

# Exhibit "D"



### obtain the second USD \$5 million loan. The charge securing the second loan The first USD \$1 million loan debtors were in the charge securing the first loan. was obtained as an interim loan while the discussions to ranks ahead of Notes 15% 12% accrued monthly at payable upon Maturity (as defined in the DIP Facility) and will month, at a rate of 8% per annum. The DIP Facility to the Applicant each month. compounded and availability of the Interest shall be Interest Rate the first of each interest will be reduce the remaining 1) 18% 2) 18% any undrawn portion; 3% commitment fee; exit fee of \$160,000-\$400,000, calculated on the basis of costs and expenses (including legal) incurred by or on behalf of the The Borrowers must pay the Lender's reasonable 2) Standby fee of 2% on expenses in connection with the DIP loan. the Lender's reasonable Lender in respect of the expenses in connection The Borrower must pay 1) The Borrowers must fees and expenses in down. The Borrower connection with the reasonable fees and how much is drawn Lender's reasonable connection with the enforcement of the Lender's rights Facility or any loan CCAA proceedings. documents and in must also pay the pay the Lender's Fees with the CCAA proceedings. thereunder Commitment (\$MM) 1) USD 1 2) USD 5 Financial Services Automotive Technology Industry Cannabis Jurisdiction British Columbia British Columbia Ontario Ontario Filing Date 15-Sep-20 30-Sep-20 18-Sep-20 4-Sep-20 Trustee KPMG BDO F Ę Proceeding CCAA CCAA CCAA Туре CCAA Woodbridge Foam Corporation JWC Opportunities Fund Inc. Canopy Rivers Corporation 1) 1262743 B.C. Ltd. 2) HCP-FVL, LLC Lender Creditloans Canada Financing Inc. (o/a Progressa) and Creditloans Canada Capital Inc. Hematite Group PharmHouse Inc. UrtheCast Corp.



Notes

### (all as defined in the Updated Credit principal amount at past due payments annum, payable on on the outstanding Rate and LIBO Rate Agreement), plus a financing is subject the applicable rate of \$250,000 is payable on per annum for the Interest is payable Loans, any unused the Maturity Date to an interest rate 5.00% per annum. 11% per annum Reitmans Canada. The interest rate Interest Rate line fee, and the Default Rate for shall increase by Prime Rate, BA rate of 2% per of prime plus 2% in case of 10% The interim default by connection with the Interim Financing Facility rand Interim Financing reasonable out-of-pocket expenses incurred by the The Interim Lenders also provided the petitioners' pre-filing credit facilities, documented expenses in provides for: 1) a standby amounts committed and interim lender (including legal fees) in connection Commitment fee of 2.5% on any advance and Agency fee of \$5,000 per Interim Financing Credit basis) and out-of-pocket any unadvanced portion. so an "amendment fee" proceedings and the on-\$360k payable on court legal fees (on a solicitorcosts of realiziation and case in connection with disbursements and any the Interim Lenders for approval of the interim The Borrower shall pay all the Interim Lender's standby fee of 2.5% on required to reimburse reimbursement of the with the restructuring The interim financing enforcement, in each the execution of the client, full indemnity 60 interim credit facility commitment fee of petitioners are also enforcement of the administration and all reasonable and charge of 0.6% on 100 Credit Agreement going monitoring, Agreement. The Inot drawn; 2) a facility; and 3) the facility. Commitment (\$MM) Approved Debtor-in-Possession Financing Facilities for Canadian Debtors Current as at October 28, 2020 Agriculture Industry Cannabis Retail Retail Retail 19-Jun-20 Nova Scotia Jurisdiction Columbia Quebec Quebec Quebec British 14-Sep-20 4-Sep-20 Filing Date 19-May-20 30-Jul-20 Alvarez & Marsal Deloitte Trustee Pwc ₽ Ę CCAA CCAA CCAA <u>0</u> Toronto-Dominion Bank, Royal Bank of Canada and Canadian Bank of Montreal and Roynat capacity as Lender) together Imperial Bank of Commerce lostesso Holdings Inc. or an Holdings Corporation (in its affiliate thereof Paper Excellence Canada with one or more other financial institutions or 10644579 Canada Inc. Lender nvestment funds Northern Pulp Nova Scotia Corporation Mountain Equipment Co-operative Groupe Dynamite Debtor Reitmans (Canada) Limited Tidal Health Solutions



### Notes 6% per annum and 8% per annum on overdue amounts pursuant to a formula in the DIP Interest calculated Prime plus 4.75% Prime plus 3.5% Interest Rate agreement per annum % The Borrower shall pay all of the Interim Lender's case in connection with or otherwise related to the Interim Facility, the enforcement, in each case in connection with or otherwise related to calculated pursuant to a formula in the DIP all of the Interim Lender's the Interim Facility, the The Borrower shall pay Interim Lender Charge, Documentation or the 0.702 CCAA Proceedings Interim Lender Charge, pocket disbursements Documentation or the pocket disbursements Commitment fee and enforcement, in each legal fees and out of legal fees and out of obligations under Prepetition letter of credit fee ABL Facility and includes a calculated pursuant USSO million facility for the formula in the DIP 1.1 CCAA Proceedings. the other Interim the other Interim and any costs of Financing Credit and any costs of Financing Credit Fees realization or realization or "creeping roll up" of the US Chapter 11 Debtors' 200 (GLAS) and 305 (JP Morgan Chase) Commitment (\$MM) JS500, which includes a Foreign Representative Confidential Manufacturing Oil and Gas Technology Industry Oil and Gas Retail Retail Jurisdiction Alberta Ontario Ontario Alberta Alberta Ontario Filing Date 14-May-20 5-Aug-20 30-Jun-20 24-Jun-20 1-Jun-20 3-Jun-20 Thornton Trustee Grant BDO 800 Ę E Ę proceeding as foreign CCAA -Chapter 11 Proceeding ecognition proceeding) Recognition of Texas CCAA CCAA CCAA Order CCAA Type main Roadmap Capital General Partner Ltd., Roadmap Peraso LP III (U.S. and Offshore) and XCOM Labs, Inc. and JP Morgan Chase Bank, N. GLAS Trust Company as agent JPMorgan Chase Bank, N.A., and a syndicate of lenders 2270943 Alberta Ltd. 5024639 Ontario Inc. Lender HSBC Glenogle Energy Inc. and Glenogle Energy Limited Partnership Peraso Technologies Inc Bow River Energy Ltd. Korite International **GNC Holdings** Moores



### Notes 9% until the maturity rate; 15% thereafter 9% per annum on drawn funds and 1% per annum on and increases to 7.25% in the event of a default in Schedule "E" of the occurrence of an Event of Default Default interest is an additional 3% 5.25% per annum, payable monthly, accrue upon the occurrence of any the terms set out the Stalking Horse APA; or (ii) upon the first 9 months and LIBOR + 6.5% there is a default. accordance with of the following LIBOR + 5.5% for undrawn funds. on all amounts 5% per annum thereafter. An additional 2% Interest Rate Interest shall events: (i) in applies where outstanding. 10% / 10% hereunder 10% % \$35,000; structuring fee of 4% on each drawdown \$250,000 (interim facility Standby charge of 1.25% on amounts committed expenses to date of the Lenders, including legal draw under the Interim Facility amendment to existing credit faciltiies) expenses, via the initial **Existing Credit Facility** and financial advisory outstanding fees and Commitment fee of Commitment fee of and not drawn and commitment fee of Amendment fee of DMI shall pay all Fees is provided as 60.00 \$600,000 \$50,000 90.09 30.00 8.20 7.00 2.50 0.50 Commitment (\$MM) 0.9 / 0.5 US7.8 Food & Accommodation Transportation Manufacturing Oil and Gas Industry Cannabis Cannabis Education Mining Retail Jurisdiction British Columbia Ontario Ontario Alberta Quebec Alberta Alberta Alberta Alberta 29-May-20 20-May-20 Filing Date 23-Apr-20 14-May-20 13-May-20 16-Jan-20 7-May-20 1-May-20 5-Jun-20 Thornton Trustee A&M Grant PWC BDO 늅늅 ᇤ Ē Ę Proceeding CCAA CCAA CCAA Type CCAA CCAA CCAA CCAA CCAA Washington Diamond Lending, LLC and a syndicate of lenders Hegedus Consulting Services Wells Fargo Capital Finance Corporation Canada as Administrative Agent Invico Diversified Income ATB Financial / Canadian Aggregate Resource Corporation RCM Capital Management National Bank of Canada All Js Greenspace LLC imited Partnership Lender Confidential Debtor **Dominion Diamond Mines** Green Growth Brands Inc. Quest University Canada JMB Crushing Systems Cequence Energy Ltd. **Entrec Corporation** Redrock Camps Inc Beleave Inc. Aldo Group

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Notes			*Note: lender is debtor's principal shareholder		DIP amount increased through subsequent DIP amendment orders	Second DIP loan obtained in connection with proposed sale of company								
Interest Rate	10.00%	10.00%	0.00%	8.00%	10.00%	1) 5%; 2) 5%	9.25%	Confidential	15.00%	9.25%	Revolving loans: LIBOR + 3% FILO Loans: LIBOR + 4.5% ABL Term Loan: LIBOR + 8%	15.0%	10.0%	5.0%
Fees	Facility fee of \$14,000 and diligence fee of \$5,000	Commitment fee of \$4,000		\$150,000 retainer deemed to be initial drawdown; structuring fee of 2% of principal to be paid to lender and deducted from initial 1.40 drawdown on closing	Commitment fee of \$120,000	2) The Company must pay the DIP Lender's reasonable costs and expenses to a maximum of \$1,00,000	4.00 2.25% of DIP facility		Commitment fee of \$320,000	Commitment fee of \$107,000, availability fee of \$2,000 per month.	\$2.4 million in aggregate fees (equal to 0.9% of the total financing)		\$60,000 upfront fee (2% of total commitment, \$500/mo. monitoring fee.	
Commitment (\$MM)	0.70	0.20	0.50	1.40	8.20	1) 0.25 / 0.5; 2) 1.5	4.00	Confidential	2.30	7.18	USD \$256.0	2.75	3.00	00.6
Industry	Manufacturing	Technology	Retail	Retail	Cannabis	Cannabis	Cannabis	Mining	Cannabis	Real Estate	Retail	Mining	Cannabis	Recycling
Jurisdiction	British Columbia	Ontario	Ontario	British Columbia	Ontario	Ontario	Ontario	Ontario	Ontario	Ontario	Ontario	Ontario	British Columbia	Quebec
Filing Date	3-Apr-20	28-Feb-20	26-Mar-20	11-Mar-20	1-Apr-20	8-Apr-20	19-Mar-20	23-Dec-19	14-Feb-20	26-Feb-20	18-Feb-20	12-Feb-20	13-Feb-20	3-Feb-20
Trustee	FTI	Dodick & Associates	Dodick Landau	PwC	KSV	PwC	EY	Alvarez & Marsal	Deloitte	Richter	Alvarez & Marsal	Deloitte	PwC	PwC
Proceeding Type	ION	ION	ION	ŌN	CCAA	CCAA	CCAA	CCAA	ION	CCAA	Foreign order recognition	CCAA	CCAA	CCAA
Lender	Lind Asset Management XV, LLC	REDDS Technology Fund I LP	Gurmej Walia	Grayrock Capital Incorporated	Trichome Financial Corp.	1) Antonio Battaglia / Dr. Neilank Jha, 2) 2650064 Ontario Inc.		Orion Co IV (ED) Limited, Resource Capital Fund VI L.P. and Osisko Bermuda Limited	Spouter Corporation Inc., David and Donna VanSegbrook	Meridian 2230275 Al herta Itd	Various pre-petition lenders	Orionis Corporation	ATB Financial	RECYC-QUÉBEC and le Ministre de l'Environnement de la Lutte contre les changements climatiques
Debtor	True Leaf Brands	HealthChain	134841 Ontario Inc. o/a Solutions Your Organized Living Store	8 Sports Group	James E. Wagner Cultivation Corporation	Green Relief	Cannabis Inc. et al.	Lydian International Limited	Eureka 93 Inc.	2607380 Ontario Inc. Air Georgian I inited	<u>5</u>		Invictus MD Strategies	Rebuts Solides Canadiens inc. et al



Notes

### In accordance with company's prefiling credit agreement with lender. CIBC prime rate + 4.0% days post-filings, 12% for the next 8% for the first 45 RBC prime rate Interest Rate 30 days, 18% Confidential thereafter plus 2% 12.5% 13.0% 9.5% 12.0% 12.0% 9.5% 10% 6.5% 2% \$90.0M closing fee, \$90.0 M agent fee and \$90.0M exit fee advance. 2.25% commitment fee 2% closing fee USD \$0.75MM, earned as maturity beyond January subsequent commitment follows: i) USD \$0.25MM 1% of loan payable upon of \$125,000 and \$4% of the difference between MM if not repaid within fee equal to the greater \$0.25MM if not repaid each extension of loan advance, ii) USD \$0.25 on the date of initial 30 days, and iii) USD 38.00 | \$600.0M closing fee amount of the initial availability and the the maximum DIP commitment fee, Fees within 60 days. 2% closing fee \$50,000 initial Confidential 1.00 |30, 2020. 0.25 1.10 5.00 0.10 7.50 3.75 0.55 7.50 1.00 Commitment (\$MM) USD \$15.0 USD \$5.0 Approved Debtor-in-Possession Financing Facilities for Canadian Debtors Current as at October 28, 2020 Cannabis Distribution Technology Automotive Oil and Gas Technology Real Estate Oil and Gas Printing Cannabis Industry Cannabis Forestry Forestry Mining Mining Media Jurisdiction Ontario Ontario Ontario Ontario Ontario Quebec Quebec Ontario Alberta Columbia Ontario Ontario Ontario Alberta Quebec British 2-Dec-19 16-Dec-19 Zeifmans 12-Aug-19 2-Dec-19 2-Dec-19 31-Oct-19 21-Oct-19 22-Oct-19 Filing Date 22-Nov-19 15-Nov-19 13-Sep-19 9-Sep-19 19-Aug-19 1-Dec-19 2-Oct-19 5-Dec-19 Consulting Soberman Trustee Richter PwC EY Deloitte Deloitte Deloitte PwC Crowe PwC KSV PwC Ę Ē Type CCAA CCAA CCAA CCAA CCAA CCAA CCAA CCAA <u>N</u> <u>S</u> ō ō Claric Drolet Limited Partnership and Claric Bromont (as agent) and ICC Credit Holdings Ltd. and other parties Osisko Gold Royalties Ltd., CDPQ Resources Inc., 1078243 Canada Limited and Diaquem Third Eye Capital Corporation Names of lenders redacted B&Y Property Holdings Inc. Diesel Equipment Limited The House of Turlock Ltd. Hillmount Capital Inc. Energold DIP Lender, LLC Investissement Quebec Investissement Quebec Lender Limited Partnership Intercap Equity Inc. Waygar Capital Inc. SV V Bridge III, LP FCMI Parent Co. as lenders. CIBC Stornaway Diamond Corporation 3834310 Canada Inc. (Groupe Capitales Medias) Gestion KnightsBridge Inc. and Investissements Wayland Group Corp. et al AgMedica Bioscience Inc. North American Fur Auctions Inc. AgMedica Bioscience Inc. Fortress Global Enterprises Inc. Debtor Trade Secret Web Printing Inc Accel Energy Canada Limited DEL Equipment Inc. Prendiville Industries Ltd. Bellatrix Exploration Ltd. **Energold Drilling Corp.** KnightsBridge S.E.C. Gedex Systems Inc. Viafoura Inc.



Notes

### LIBOR plus 3.5% or Base Rate plus 2.5% Effective interest estimated to be 6.5% Interest Rate 18.0% 10.0% 18.5% 10.0% 15.0% 14.0% 9.5% 8.0% %0.9 \$25.0M commitment fee \$1.35MM closing fee (1.5% of committed amount) 8.00 2.5% commitment fee 1.50 2% commitment fee 85.00 |0.25% standby fee Fees 1.20 \$0.25MM ΑĀ 2.00 3.00 0.67 27.50 6.00 90.0MM (Canadian debtor sublimit of \$20.0MM) Commitment (\$MM) Telecommunications Approved Debtor-in-Possession Financing Facilities for Canadian Debtors Current as at October 28, 2020 Manufacturing Construction Construction Automotive Technology Technology Agriculture Technology Industry Mining Retail Nova Scotia Jurisdiction British Columbia British Columbia British Columbia Ontario Quebec Ontario Ontario Quebec Ontario Ontario Filing Date 19-Jun-19 25-May-19 23-May-19 9-Aug-19 3-Apr-19 8-Apr-19 31-Jul-19 11-Jul-19 2-Jul-19 3-Apr-19 7-Jul-19 Alvarez & Marsal Grant Thornton Alvarez & Marsal Trustee Richter MNP PwC PwC PwC KSV ₽ ₽ Foreign order recognition Proceeding ecognition Foreign order Type CCAA CCAA CCAA CCAA ō ō <u>0</u> NO ō Zurich Insurance Company Ltd. Bank of Montreal and Roynat Hollander Sleep Products Canada Limited (Canadian borrower of US group under Chapter 11 bankruptcy Syndicate of prepetition ABL protection) Bridging Finance, as agent Century Acquisitions Inc. Prepetition ABL Lenders MIHK Management Inc. 11345974 Canada Inc. Lender Farm Credit Canada T Investment Corp. Gan Partners Inc. VistaCare Communications Services of Canada Inc., Bondfield Construction Company Limited Bondfield Construction Company Limited Debtor Jack Cooper Ventures Biomod Concepts Inc. Argex Titanium Inc. Miniso Canada ILTA Grain Inc. Orbcare Inc. Yukon Zinc et als



### Notes company's pre-filing credit agreement with lender. RBC's prime rate + 4.55% (minimum In accordance with Interest Rate rate of 8.5%) 18.0% 24.0% 14.0% 12.0% 10.0% 15.0% 18.0% 8.0% 5.0% \$165.0M commitment fee; professional costs of lender. monthly monitoring fee of \$750 and due diligence \$75.0M commitment fee 4% commitment fee, 2% standby fee 1.5% facility fee, professional costs of the extension fee of \$25.0M Professional costs of the Professional costs of the extension; professional costs of the lender. \$25,000 facility fee, professional costs of 0.80 2% commitment fee. 3% structuring fee, on each 4-month Fees fee of \$6,250. 1.00 Unknown lender. lender lender lender N/A 2.20 5.00 0.50 25.30 1.50 2.00 4.00 3.00 22.80 Commitment (\$MM) Oil and Gas Automotive Real Estate Technology Cleantech Cleantech Industry Cannabis Mining Staffing Biotech Mining Retail Jurisdiction Nova Scotia British Columbia British Columbia British Columbia British Columbia Columbia Ontario Ontario Ontario Ontario Ontario Alberta British Filing Date 30-Nov-18 4-Mar-19 1-Mar-19 28-Jan-19 21-Feb-19 23-Jan-19 12-Oct-18 14-Nov-18 7-Nov-18 25-Oct-18 12-Oct-18 8-Jan-19 Grant Thornton Trustee Thornton Richter Farber Grant PwC PwC Pwc KSV Ę ₽ Ε ₽ Proceeding CCAA CCAA CCAA CCAA CCAA CCAA CCAA CCAA Type <u>S</u> ō NOI ō Krik Popadynetz, Wade Darryl Brillon, Marvin Lefebvre, Monashees Vernon Liquor Store Ltd. and Michael Brent Kingsett Mortgage Corporation 11032569 Canada Inc. (also the stalking horse bidder in these OpenHydro Group Limited (In Deap Sea Mining Finance Ltd. 1968392 Ontario Inc. and 233073 Ontario Inc. Pillar Capital Corporation Pillar Capital Corporation Sprott Private Resource Lending (Collector) LP Lender Maynbridge Capital FundThrough Inc. oroceedings). Liquidation CIBC Donaldson & James Ltd. and the Agency Employment Services Ltd. Harvest Fraser Richmond Organics Harvest Fraser Richmond Organics Stantive Technologies Group Inc. Forme Development Group Inc. Debtor Ascent Industries Corp. Resource Capital Gold Nautilus Minerals Inc. Fluid Brands Inc Divestco Inc. OpenHydro Vari-Form



	Proceeding Film Lender Type Film	Filing Date Jurisdiction	Industry	Commitment (\$MM)	Fees	Interest Rate	Notes
Aralez  Company, L.P.  BDC  Third Eye Capital Corporation  KV Capital Corporation  CCAA  Adarsan Holdings Limited and Dicot Holdings Limited and CCAA  Adarsan Holdings Limited and CCAA  Mark Pacific LLC  C.F. Capital Corporation  C.F. Capital Corporation  NOI  Braveheart Resources Inc.  CCAA  MLW Pacific LLC  CCAA  Blueberry Holding (GP) Ltd.  Blueberry Holding (GP) Ltd.  NOI  Blueberry Holding (GP) Ltd.	CCAA Deloitte	I	5	2.00	2.00 1% standby fee	%0.2	
BDC Third Eye Capital Corporation  KV Capital Corporation  Adarsan Holdings Litd.  C.F. Capital Corporation  O.F. Capital Corporation  MLM Pacific LLC  CCAA  Maynbridge Capital  Blueberry Holding (GP) Ltd.  OCCAA	CCAA Richter		Pharmaceuticals	1% 10.00 ex	1% commitment fee, 1% extension fee	10.0%	
Third Eye Capital Corporation CCAA  Adarsan Holdings Lid. CCAA  Adarsan Holdings Lid. CCAA  Braveheart Resources Inc. CCAA  MLM Pacific LLC  CCAA  Maynbridge Capital  Blueberry Holding (GP) Ltd.  NOI	NOI Deloitte	10-Jul-18 Newfoundland	Manufacturing	Lo \$6 ad \$2 \$2 0.30 of	Loan processing fee of \$6.0M, monthly administration fee of \$250, professional costs of lender.	BDC's Floating Base Rate + 6.45% (12.25% effective rate)	
MLM Pacific LLC  Blueberry Holding (GP) Ltd.  KV Capital Corporation  C.F. Capital Corporation  MLM Pacific LLC  CCAA  Blueberry Holding (GP) Ltd.  OCTAA  Blueberry Holding (GP) Ltd.  OCTAA  Blueberry Holding (GP) Ltd.	Eye Capital Corporation CCAA EY	$\vdash$	Oil and Gas	1.36 Unknown	nknown	12.0%	
Adarsan Holdings Ltd.  C.F. Capital Corporation  C.F. Capital Corporation  MLM Pacific LLC  CCAA  Maynbridge Capital  CCAA  Blueberry Holding (GP) Ltd.  NOI	CCAA Bowra Group	9-Jul-18 Alberta	Real Estate	0.60 Unknown	пкпоwп	Unknown	
C.F. Capital Corporation NOI  Braveheart Resources Inc. CCAA  MLM Pacific LLC CCAA  Maynbridge Capital CCAA  Blueberry Holding (GP) Ltd. NOI	CCAA PwC	27-Jun-18 Ontario	Technology	Pro   1.50   Ier	Professional costs of lender	2.0%	
Braveheart Resources Inc. CCAA MLM Pacific LLC CCAA Garria Inc. Maynbridge Capital CCAA Blueberry Holding (GP) Ltd. NOI	NOI KSV	12-Jun-18 Alberta	Manufacturing	2% ex <sup>2</sup> 0.25 co	2% commitment fee, 2% exit fee, professional costs of lender	10.0%	
er Sarnia Inc. Maynbridge Capital CCAA Blueberry Holding (GP) Ltd. NOI	CCAA MNP	British 29-May-18 Columbia	Mining	Pr. 0.15 ler	Professional costs of lender	12.0%	
er Sarnia Inc. Maynbridge Capital CCAA  Blueberry Holding (GP) Ltd. NOI	CCAA MNP	British 29-May-18 Columbia	Mining	Fir of of pr.	Finance fee equal to 10% of each advance, professional costs of lender	7.0%	
Blueberry Holding (GP) Ltd. NOI	CCAA	24-May-18 Ontario	Manufacturing	3% sta fee fee 6000000000000000000000000000000	3% commitment fee, 2% standby fee, 3% break fee, early repayment penalties, professional costs of lender	%0.6	
Login; I see construction (CV)	FTI SP) Ltd. NOI Consulting		Agriculture	\$1 0.50 00 00	\$15.0M lending fee upon court acceptance	15.0%	
Discovery Air Inc. CCAA KSV	vestment Limited CCAA KSV	21-Mar-18 Ontario	Transportation	Profess 12.60 lender	Professional costs of lender	10.0%	
andite Tilly de Laval et Promotions La Financiere Transcapitale Inc.	Lemieux CCAA Nolet Inc.		Construction	0.75 Unknown	nknown	Unknown	





Debtor	Lender	Proceeding Type	Trustee	Filing Date	Filing Date Jurisdiction	Industry	Commitment (\$MM)	Fees	Interest Rate	Notes
			Ē					2% standby fee, \$150.0M commitment fee, 2% prepayment fee, exit fee of \$150.0M, professional		
Manitok Energy	SCCC Petroleum Corporation	ION	Consulting	Consulting 10-Jan-18	Alberta	Oil and Gas	8.00	8.00 costs of lender	8.0%	
			André Allard & Associés							
9333-9109 Quebec	Unknown	CCAA	lnc.	Inc. 1-Dec-17 Quebec	Quebec	Real Estate	Unknown	Unknown	Unknown	