**[Letterhead of Potential Qualified Bidder]**

March [●], 2023

MNP Ltd.
1 Adelaide Street East,
Suite 1900
Toronto, ON
M5C 2V9

Attention: Sheldon Title, Senior Vice-President

-and-

Springer Aerospace Holdings Limited
and 1138969 Ontario Inc.
377 Lakeview Road,
Echo Bay, ON
P0S 1C0

Dear Sirs:

**Re: Participation in the Springer Aerospace Holdings Limited** **and 1138969 Ontario Inc. (together, the “Company”) Sale and Investment Solicitation Process (the “SISP”)**

On November 23, 2022, the Company obtained an initial order under the *Companies’ Creditors Arrangement Act*, RSC 1985, c C-36, as amended (the “**CCAA**”) from the Ontario Superior Court of Justice (Commercial List) (the “**Court**”), which was amended and restated pursuant to an Amended and Restated Initial Order on December 2, 2022 (the “**Initial Order**”). The Initial Order, among other things, appointed MNP Ltd. (the “**Monitor**”) as the monitor of the Company under the CCAA proceedings.

On December 22, 2022 a further order of the Court (the “**Sale Process Order**”) was issued, which among other things, approved and authorized the commencement of the SISP.

On February 23, 2023, the Court ordered the extension of the SISP to March 21, 2023.

Capitalized terms used but not defined herein have the meaning given to them in the Sale Process Order.

[●] (the “**Potential Bidder**”) hereby submits an executed copy of the SISP’s form of non-disclosure agreement (“**NDA**”) and acknowledges the terms of the SISP as reflected in the SISP Outline,

In addition to the executed NDA and as required under the Sale Process Order in order to participate in the SISP, the Potential Bidder provides the following:

***Identity of the Potential Bidder***

*NOTE: To participate in the SISP, the Potential Bidder’s identity and the identity of its principals must be disclosed.*

The Potential Bidder’s full name is:

The Potential Bidder’s address is:

The names of the Potential Bidder’s principals are:

**[Please include details on the identity of the Potential Bidder, including background information and financial condition. Please also include the identity of the Potential Bidder’s material shareholders as well as the names, titles and contact information for the representatives of the Potential Bidder.**]

***Evidence of Means to Complete the Transaction***

*NOTE: To participate in the SISP, the Potential Bidder must provide such financial disclosure that allows the Monitor to make a reasonable determination as to the party’s financial and other capabilities to complete a transaction.*

**[Describe intended sources and quantum of equity and debt financing for the transaction, evidence of the availability of such financing (including associated conditions and timing requirements) and details on any actions you have taken to date to obtain funding commitment(s) or any related contingencies.]**

The Potential Bidder includes in Appendix “A” attached hereto written evidence that it has the capabilities to complete a transaction. [●]

Yours very truly,

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| --- |
| **[NAME OF POTENTIAL BIDDER]** |
| By: |  |
|  | Name: |
|  | Title: |